2020

Office of Personnel Management ((7)) Federal Employee Viewpoint Survey

Empowering Employees. Inspiring Change.



Annual Employee Survey (AES) Report

The Dashboard's percent positive and negative results only include items 1-38, excluding item 11.

FIELD PERIOD	Sept 17 - Oct 29, 2020
SAMPLE OR CENSUS	CENSUS
NUMBER OF SURVEYS COMPLETED	2,097
NUMBER OF SURVEYS ADMINISTERED	3,356
RESPONSE RATE	62.5%

items identified as strengths (65% positive or higher)

item identified as challenges (35% negative or higher)

Engagement Index Score

2020 ENGAGEMENT INDEX

73%

		INTRINSIC
LEADERS LEAD	SUPERVISORS	WORK EXPERIENCE
58%	83%	77%

U.S. Agency for International Development





Empowering Employees. Inspiring Change.



Annual Employee Survey (AES) Report

U.S. Agency for International Development

GENDER

56% Female

MILITARY SERVICE

10% Served

HISPANIC, LATINO, OR SPANISH

7% Hispanic, Latino, or Spanish

RETIREMENT - AS OF TODAY

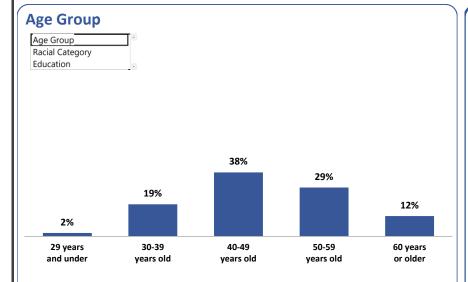
24% within next five years

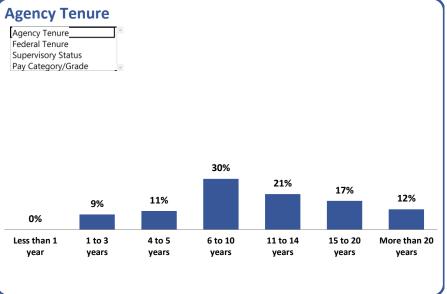
LOCATION

55% Headquarters

PLAN TO LEAVE - AS OF TODAY

26% within the next year





2020

Office of Personnel Management ((1)) Federal Employee Viewpoint Survey

Empowering Employees. Inspiring Change.



Annual Em	ployee Survey (AES) Report					U.S. <i>F</i>	Agency for International Development
The Dashboard's	largest item increases and decreases only	y include items 1-38, excluding item 11.	2017	2018	2019	2020	Percentage Point Change
Select: Largest	Increases since 2019	Q12 In my work unit, differences in performance are recognized in a meaningful way.	39%	39%	42%	56%	+14
•	t Increases in ent Positive	Q14 Employees are recognized for providing high quality products and services.	60%	60%	60%	72%	+12
	nce 2019	Q10 In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	34%	33%	36%	46%	+10
31	items increased since	Q6 My talents are used well in the workplace.	61%	59%	58%	66%	+8
	2019	Q35 How satisfied are you with the recognition you receive for doing a good job?	54%	52%	52%	59%	+7
			2017	2018	2019	2020	Percentage Point Change
Select: Largest	Decreases since 2019	Q8 I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	70%	69%	70%	62%	-8
_	st Decreases cent Positive	Q27 My organization's senior leaders maintain high standards of honesty and integrity.	68%	63%	59%	53%	-6
	nce 2019	Q31 I have a high level of respect for my organization's senior leaders.	62%	59%	56%	50%	-6
4	items decreased	Q26 In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	51%	49%	47%	46%	-1
	since 2019						

					Neither Agree nor			
					Disagree/			
					Fair/ Neither		Item	
Despense				Percent	Satisfied nor	Percent	Response	Do Not
Response	 Year	Item	Item Text	Positive %	Dissatisfied %	Negative %	Total** N	Know
Type Agree-disagree	2020	1	*I am given a real opportunity to improve my	70	70	70	IN	N
Agree-uisagree	2020	1	skills in my organization.	75.8%	12.9%	11.3%	2087	N/A
Agree-disagree	2020	2	I feel encouraged to come up with new and	75.070	12.570	11.570	2007	14//
Agree disagree	2020		better ways of doing things.	73.0%	12.4%	14.7%	2067	N/A
Agree-disagree	2020	3	My work gives me a feeling of personal	7 0.070		,		,
. 19. cc allead. cc			accomplishment.	77.8%	12.1%	10.1%	2083	N/A
Agree-disagree	2020	4	I know what is expected of me on the job.	81.0%	10.3%	8.7%	2087	N/A
Agree-disagree	2020	5	*My workload is reasonable.	51.3%	12.7%	36.1%	2086	2
Agree-disagree	2020	6	*My talents are used well in the workplace.					
				65.6%	15.3%	19.1%	2056	3
Agree-disagree	2020	7	*I know how my work relates to the agency's					
			goals.	89.6%	6.1%	4.3%	2080	2
Agree-disagree	2020	8	*I can disclose a suspected violation of any					
			law, rule or regulation without fear of					
			reprisal.	62.3%	16.6%	21.1%	2003	85
Agree-disagree	2020	9	*The people I work with cooperate to get the					
			job done.	88.6%	6.5%	4.9%	2093	N/A
Agree-disagree	2020	10	In my work unit, steps are taken to deal with					
			a poor performer who cannot or will not	46.00/	26.60/	27.40/	1960	220
Agrae disagrae	2020	12	improve.	46.0%	26.6%	27.4%	1860	228
Agree-disagree	2020	12	*In my work unit, differences in performance are recognized in a meaningful way.					
			are recognized in a meaningful way.	56.4%	22.1%	21.5%	1976	115
Agree-disagree	2020	13	*My work unit has the job-relevant	30.170	22.170	21.570	1370	113
rigice disagree	2020	13	knowledge and skills necessary to accomplish					
			organizational goals.	84.0%	8.7%	7.3%	2080	13
Agree-disagree	2020	14	Employees are recognized for providing high					
			quality products and services.	71.8%	13.4%	14.8%	2076	13
Agree-disagree	2020	15	Employees are protected from health and					
			safety hazards on the job.	81.8%	9.3%	8.8%	2042	37
Agree-disagree	2020	16	My agency is successful at accomplishing its					
			mission.	79.0%	15.4%	5.7%	2076	14
Agree-disagree	2020	17	*I recommend my organization as a good					
			place to work.	73.6%	16.7%	9.7%	2093	N/A
Agree-disagree	2020	18	*I believe the results of this survey will be					
			used to make my agency a better place to	40.00/	24.40/	27.40/	1007	07
Agrae disagrae	2020	10	work.	48.8%	24.1%	27.1%	1997	97
Agree-disagree	2020	19	My supervisor supports my need to balance work and other life issues.	85.4%	7.0%	7.7%	2084	5
			work and other me issues.	03.470	7.0/0	1.170	2004	J

				Percent	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor	Percent	Item Response	Do Not
Response				Positive	Dissatisfied	Negative	Total**	Know
Туре	Year	Item	Item Text	%	%	%	N	N
Agree-disagree	2020	20	My supervisor is committed to a workforce					
			representative of all segments of society.	82.8%	10.9%	6.3%	2020	68
Agree-disagree	2020	21	Supervisors in my work unit support					
			employee development.	82.6%	10.4%	7.0%	2066	21
Agree-disagree	2020	22	My supervisor listens to what I have to say.	05 00/	7.20/	7.10/	2007	N1 / A
Agrae disagrae	2020	23	My supervisor treats me with respect	85.8% 87.9%	7.2% 6.3%	7.1% 5.8%	2087 2086	N/A N/A
Agree-disagree Agree-disagree	2020	23	My supervisor treats me with respect. I have trust and confidence in my supervisor.	67.570	0.570	3.6%	2080	IN/A
Agree-uisagree	2020	24	Thave trust and confidence in my supervisor.	77.7%	11.7%	10.6%	2087	N/A
Good-poor	2020	25	Overall, how good a job do you feel is being					
			done by your immediate supervisor?	80.5%	12.0%	7.5%	2091	N/A
Agree-disagree	2020	26	In my organization, senior leaders generate					
			high levels of motivation and commitment in					
			the workforce.	46.5%	22.6%	30.9%	2068	18
Agree-disagree	2020	27	My organization's senior leaders maintain	F2 F0/	22.20/	24.20/	1001	0.4
A cue a disa cue a	2020	20	high standards of honesty and integrity.	52.5%	23.3%	24.2%	1991	84
Agree-disagree	2020	28	*Managers communicate the goals of the organization.	72.7%	16.2%	11.1%	2069	10
Agree-disagree	2020	29	Managers promote communication among	72.770	10.270	11.1/0	2003	10
rigice disagree	2020	23	different work units (for example, about					
			projects, goals, needed resources).	65.7%	18.2%	16.1%	2060	25
Good-poor	2020	30	Overall, how good a job do you feel is being					
			done by the manager directly above your					
			immediate supervisor?	68.9%	19.3%	11.9%	1999	80
Agree-disagree	2020	31	I have a high level of respect for my					
			organization's senior leaders.	49.7%	24.2%	26.1%	2063	13
Agree-disagree	2020	32	Senior leaders demonstrate support for Work		40.00/	45.00/	2004	7.0
California	2020	22	Life programs.	65.3%	19.8%	15.0%	2004	76
Satisfied- dissatisfied	2020	33	*How satisfied are you with your involvement in decisions that affect your					
uissatistieu			work?	61.5%	19.5%	19.0%	2065	N/A
Satisfied-	2020	34	*How satisfied are you with the information	01.570	13.570	13.070	2003	14//
dissatisfied	2020	J.	you receive from management on what's					
			going on in your organization?					
				64.5%	17.1%	18.4%	2055	N/A
Satisfied-	2020	35	*How satisfied are you with the recognition					
dissatisfied			you receive for doing a good job?					
				58.8%	21.1%	20.1%	2062	N/A
Satisfied-	2020	36	*Considering everything, how satisfied are		4	4		,,,,
dissatisfied			you with your job?	68.7%	17.0%	14.3%	2047	N/A

					Neither			
					Agree nor			
					Disagree/			
					Fair/ Neither		Item	
				Percent	Satisfied nor	Percent	Response	Do Not
Response				Positive	Dissatisfied	Negative	Total**	Know
Туре	Year	Item	Item Text	%	%	%	N	N
Satisfied-	2020	37	Considering everything, how satisfied are you					
dissatisfied			with your pay?	67.5%	15.8%	16.7%	2055	N/A
Satisfied-	2020	38	*Considering everything, how satisfied are					
dissatisfied			you with your organization?	64.2%	20.1%	15.7%	2059	N/A
Agree-disagree	2019	1	*I am given a real opportunity to improve my					
			skills in my organization.	74.0%	11.3%	14.7%	1999	N/A
Agree-disagree	2019	2	I feel encouraged to come up with new and					
			better ways of doing things.	67.3%	15.3%	17.3%	1992	N/A
Agree-disagree	2019	3	My work gives me a feeling of personal					
			accomplishment.	76.5%	12.8%	10.6%	1998	N/A
Agree-disagree	2019	4	I know what is expected of me on the job.	77.2%	12.1%	10.7%	1997	N/A
Agree-disagree	2019	5	*My workload is reasonable.	44.8%	17.0%	38.2%	1986	5
Agree-disagree	2019	6	*My talents are used well in the workplace.					_
				57.7%	16.5%	25.8%	1971	7
Agree-disagree	2019	7	*I know how my work relates to the agency's					_
		_	goals.	87.1%	8.4%	4.5%	1988	4
Agree-disagree	2019	8	*I can disclose a suspected violation of any					
			law, rule or regulation without fear of	60 - 0/	4.50/	4 = = 0 (400=	100
		_	reprisal.	69.7%	14.6%	15.7%	1887	102
Agree-disagree	2019	9	*The people I work with cooperate to get the		0.00/	- 00/	2222	
			job done.	82.5%	9.6%	7.8%	2002	N/A
Agree-disagree	2019	10	In my work unit, steps are taken to deal with					
			a poor performer who cannot or will not	25.00/	26.40/	20.00/	1061	120
A	2040	42	improve.	35.9%	26.1%	38.0%	1861	128
Agree-disagree	2019	12	*In my work unit, differences in performance					
			are recognized in a meaningful way.	41.00/	24.7%	22.40/	1026	F 7
A	2010	12	***************************************	41.9%	24.7%	33.4%	1936	57
Agree-disagree	2019	13	*My work unit has the job-relevant					
			knowledge and skills necessary to accomplish	81.4%	10.4%	8.2%	1983	11
A succe discourse	2010	1.4	organizational goals.	01.4%	10.4%	0.270	1905	11
Agree-disagree	2019	14	Employees are recognized for providing high	60.2%	19.5%	20.3%	1962	13
Agrae disagrae	2010	1 [quality products and services.	60.2%	19.5%	20.5%	1902	15
Agree-disagree	2019	15	Employees are protected from health and	78.5%	12.4%	9.1%	1922	52
Agrae disagrae	2019	16	safety hazards on the job.	76.370	12.4/0	9.170	1922	32
Agree-disagree	2019	10	My agency is successful at accomplishing its mission.	78.5%	15.3%	6.2%	1957	21
Agrae disagrae	2019	17	*I recommend my organization as a good	70.570	13.370	0.270	1937	21
Agree-disagree	2019	1/	place to work.	71.4%	16.6%	12.0%	1970	N/A
Agree-disagree	2019	18	*I believe the results of this survey will be	71.470	10.0/0	12.070	1370	14/ 🔼
Agi ee-uisagi ee	2019	10	used to make my agency a better place to					
			work.	46.9%	25.9%	27.2%	1876	97
			WOI K.	70.570	23.370	27.2/0	10/0	٠,

					Neither			
					Agree nor			
					Disagree/			
					Fair/ Neither		Item	
Response				Percent	Satisfied nor	Percent	Response	Do Not
·	Year	Item	Item Text	Positive %	Dissatisfied %	Negative %	Total** N	Know N
Type	2019		My supervisor supports my need to balance	/0	/0	/0	IN	IN
Agree-disagree	2019	19	1 ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	84.5%	6.8%	8.8%	1969	3
A di	2010	20	work and other life issues.	64.5%	0.6%	0.0%	1909	3
Agree-disagree	2019	20	My supervisor is committed to a workforce	77 10/	15 20/	7.00/	1040	119
A di	2010	24	representative of all segments of society.	77.1%	15.3%	7.6%	1849	119
Agree-disagree	2019	21	Supervisors in my work unit support	76 10/	12.00/	10.00/	1057	12
1:	2010		employee development.	76.1%	12.9%	10.9%	1957	13
Agree-disagree	2019	22	My supervisor listens to what I have to say.	02.40/	0.20/	0.40/	1000	N1 / A
	2010			82.4%	8.3%	9.4%	1968	N/A
Agree-disagree	2019	23	My supervisor treats me with respect.	86.1%	6.2%	7.6%	1969	N/A
Agree-disagree	2019	24	I have trust and confidence in my supervisor.	 (40.00/	10.50/	1001	
				75.2%	12.2%	12.6%	1964	N/A
Good-poor	2019	25	Overall, how good a job do you feel is being					
			done by your immediate supervisor?	75.8%	15.0%	9.2%	1960	N/A
Agree-disagree	2019	26	In my organization, senior leaders generate					
			high levels of motivation and commitment in					
			the workforce.	46.6%	22.5%	30.8%	1931	21
Agree-disagree	2019	27	My organization's senior leaders maintain					
			high standards of honesty and integrity.	58.6%	22.5%	18.9%	1843	110
Agree-disagree	2019	28	*Managers communicate the goals of the					
			organization.	71.6%	16.1%	12.3%	1933	15
Agree-disagree	2019	29	Managers promote communication among					
			different work units (for example, about					
			projects, goals, needed resources).	61.0%	19.4%	19.6%	1915	31
Good-poor	2019	30	Overall, how good a job do you feel is being					
			done by the manager directly above your					
			immediate supervisor?	65.8%	21.2%	13.0%	1889	59
Agree-disagree	2019	31	I have a high level of respect for my					
			organization's senior leaders.	55.7%	24.5%	19.9%	1931	18
Agree-disagree	2019	32	Senior leaders demonstrate support for Work					
			Life programs.	59.3%	22.0%	18.8%	1819	131
Satisfied-	2019	33	*How satisfied are you with your					
dissatisfied			involvement in decisions that affect your					
			work?	55.7%	19.1%	25.2%	1946	N/A
Satisfied-	2019	34	*How satisfied are you with the information					
dissatisfied			you receive from management on what's					
			going on in your organization?					
				57.5%	20.1%	22.4%	1944	N/A
Satisfied-	2019	35	*How satisfied are you with the recognition					
dissatisfied			you receive for doing a good job?					
			,	52.0%	22.8%	25.1%	1942	N/A
Satisfied-	2019	36	*Considering everything, how satisfied are					
dissatisfied			you with your job?	66.9%	18.0%	15.1%	1947	N/A
			, c , ca. jou.	13.570	_0.070		,	,

					Neither			
					Agree nor			
					Disagree/			
					Fair/ Neither		Item	
				Percent	Satisfied nor	Percent	Response	Do Not
Response				Positive	Dissatisfied	Negative	Total**	Know
Туре	Year	Item	Item Text	%	%	%	N	N
Satisfied-	2019	37	Considering everything, how satisfied are you					
dissatisfied			with your pay?	63.2%	17.3%	19.5%	1943	N/A
Satisfied-	2019	38	*Considering everything, how satisfied are					
dissatisfied			you with your organization?	63.9%	20.0%	16.0%	1938	N/A
Agree-disagree	2018	1	*I am given a real opportunity to improve my					
			skills in my organization.	75.3%	11.4%	13.3%	1825	N/A
Agree-disagree	2018	2	I feel encouraged to come up with new and					
			better ways of doing things.	69.0%	14.6%	16.5%	1828	N/A
Agree-disagree	2018	3	My work gives me a feeling of personal					
			accomplishment.	77.6%	12.2%	10.2%	1830	N/A
Agree-disagree	2018	4	I know what is expected of me on the job.	77.4%	11.7%	10.9%	1830	N/A
Agree-disagree	2018	5	*My workload is reasonable.	48.9%	14.5%	36.6%	1821	4
Agree-disagree	2018	6	*My talents are used well in the workplace.					
18.00 1.00			,,	58.8%	16.9%	24.3%	1809	4
Agree-disagree	2018	7	*I know how my work relates to the agency's					
1.6.00 0.008.00			goals.	88.6%	6.7%	4.8%	1829	2
Agree-disagree	2018	8	*I can disclose a suspected violation of any		21171			
/ Igree disagree	2010		law, rule or regulation without fear of					
			reprisal.	69.5%	14.7%	15.9%	1745	85
Agree-disagree	2018	9	*The people I work with cooperate to get the		,	20.070		
/ Igice disagree	2010	,	job done.	80.7%	11.1%	8.2%	1834	N/A
Agree-disagree	2018	10	In my work unit, steps are taken to deal with	00.770	22.270	0.270	100 .	
/ Igree disagree	2010	10	a poor performer who cannot or will not					
			improve.	33.3%	26.5%	40.2%	1694	131
Agree-disagree	2018	12	*In my work unit, differences in performance		20.370	40.270	1034	131
Agree-uisagree	2018	12	are recognized in a meaningful way.					
			are recognized in a meaningful way.	39.1%	25.7%	35.3%	1774	57
Agree-disagree	2018	13	*My work unit has the job-relevant	33.170	23.770	33.370	1777	- 37
Agree-uisagree	2016	13	knowledge and skills necessary to accomplish					
			organizational goals.	81.0%	11.1%	8.0%	1822	7
A di	2010	1.4	0 0	81.0%	11.170	8.0%	1022	
Agree-disagree	2018	14	Employees are recognized for providing high	CO 20/	10.70/	24 40/	1000	11
A	2040	4.5	quality products and services.	60.2%	18.7%	21.1%	1800	11
Agree-disagree	2018	15	Employees are protected from health and	70.70/	11.00/	0.50/	4774	40
	2010	4.0	safety hazards on the job.	79.7%	11.9%	8.5%	1771	40
Agree-disagree	2018	16	My agency is successful at accomplishing its	00.407	4.4.607	E 00/	4706	
			mission.	80.4%	14.6%	5.0%	1796	17
Agree-disagree	2018	17	*I recommend my organization as a good	74 701	40.404	40.004	4010	,,,
			place to work.	71.7%	18.1%	10.2%	1810	N/A

					A1 111			
					Neither			
					Agree nor Disagree/			
					Fair/ Neither		Item	
				Percent		Percent	Response	Do Not
Response				Positive	Dissatisfied	Negative	Total**	Know
Туре	Year	Item	Item Text	%	%	%	N	N
Agree-disagree	2018	18	*I believe the results of this survey will be					
			used to make my agency a better place to					
			work.	48.6%	24.2%	27.1%	1708	103
Agree-disagree	2018	19	My supervisor supports my need to balance					
			work and other life issues.	81.6%	9.0%	9.3%	1798	10
Agree-disagree	2018	20	My supervisor is committed to a workforce					
			representative of all segments of society.	76.2%	15.7%	8.1%	1669	136
Agree-disagree	2018	21	Supervisors in my work unit support					
			employee development.	74.9%	14.4%	10.7%	1787	21
Agree-disagree	2018	22	My supervisor listens to what I have to say.					
				81.9%	8.4%	9.7%	1807	N/A
Agree-disagree	2018	23	My supervisor treats me with respect.	83.8%	7.2%	9.1%	1805	N/A
Agree-disagree	2018	24	I have trust and confidence in my supervisor.					
				69.9%	15.2%	14.9%	1807	N/A
Good-poor	2018	25	Overall, how good a job do you feel is being					
			done by your immediate supervisor?	70.40/	4.6.60/	40.00/	1000	21/2
				72.4%	16.6%	10.9%	1808	N/A
Agree-disagree	2018	26	In my organization, senior leaders generate					
			high levels of motivation and commitment in	40.70/	22.69/	27.70/	4770	40
			the workforce.	48.7%	23.6%	27.7%	1779	19
Agree-disagree	2018	27	My organization's senior leaders maintain	62.20/	22.20/	4.4.40/	4604	112
A	2040	20	high standards of honesty and integrity.	63.3%	22.3%	14.4%	1684	113
Agree-disagree	2018	28	*Managers communicate the goals of the	70.4%	16.6%	13.0%	1778	12
A super disassus s	2010	20	organization.	70.4%	16.6%	15.0%	1//6	12
Agree-disagree	2018	29	Managers promote communication among					
			different work units (for example, about	60.9%	20.4%	18.7%	1773	23
Good-poor	2018	30	projects, goals, needed resources). Overall, how good a job do you feel is being	00.576	20.470	10.770	1//3	23
Good-pool	2018	30	done by the manager directly above your					
			immediate supervisor?	64.4%	21.8%	13.7%	1752	41
Agree-disagree	2018	31	I have a high level of respect for my	04.470	21.070	13.770	1732	71
Agree disagree	2010	31	organization's senior leaders.					
			organization's semon leaders.	59.0%	24.5%	16.5%	1775	19
Agree-disagree	2018	32	Senior leaders demonstrate support for Work					
			Life programs.					
				60.9%	23.5%	15.5%	1666	128
Satisfied-	2018	33	*How satisfied are you with your					
dissatisfied			involvement in decisions that affect your					
			work?	57.4%	20.0%	22.6%	1796	N/A
								,

Response Type	Year	ltem	Item Text	Percent Positive %	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied %	Percent Negative %	Item Response Total** N	Do Not Know N
Satisfied-	2018	34	*How satisfied are you with the information					
dissatisfied			you receive from management on what's					
			going on in your organization?					
				60.0%	18.0%	22.0%	1794	N/A
Satisfied-	2018	35	*How satisfied are you with the recognition					
dissatisfied			you receive for doing a good job?					
				51.5%	23.0%	25.5%	1795	N/A
Satisfied-	2018	36	*Considering everything, how satisfied are					
dissatisfied			you with your job?	68.9%	16.4%	14.7%	1792	N/A
Satisfied-	2018	37	Considering everything, how satisfied are you					
dissatisfied			with your pay?	64.5%	16.9%	18.6%	1797	N/A
Satisfied-	2018	38	*Considering everything, how satisfied are					
dissatisfied			you with your organization?	65.7%	19.6%	14.7%	1793	N/A
Agree-disagree	2017	1	*I am given a real opportunity to improve my	 (10.00/	10 501	2222	
			skills in my organization.	75.3%	12.2%	12.5%	2082	N/A
Agree-disagree	2017	2	I feel encouraged to come up with new and	60.40/	45.00/	4.6.70/	2064	21/2
			better ways of doing things.	68.1%	15.2%	16.7%	2064	N/A
Agree-disagree	2017	3	My work gives me a feeling of personal	70.60/	44.00/	0.50/	2075	21/2
A 11	2047		accomplishment.	78.6%	11.9%	9.5%	2075	N/A
Agree-disagree	2017	4	I know what is expected of me on the job.	78.6%	12.2%	9.2%	2056	N/A
Agree-disagree	2017	5	*My workload is reasonable.	51.9%	17.1%	31.1%	2070	2
Agree-disagree	2017	6	*My talents are used well in the workplace.	CO 70/	45 50/	22.00/	2047	0
A 11	2047		4.1 1 1	60.7%	15.5%	23.8%	2047	8
Agree-disagree	2017	7	*I know how my work relates to the agency's	07.00/	C 00/	F F0/	2072	4
A di	2017		goals and priorities.	87.6%	6.8%	5.5%	2073	4
Agree-disagree	2017	8	*I can disclose a suspected violation of any					
			law, rule or regulation without fear of	70.5%	14.6%	14.9%	1967	105
Agrae disagrae	2017	9	reprisal.		14.0%	14.570	1907	103
Agree-disagree	2017	9	*The people I work with cooperate to get the job done.	82.3%	10.3%	7.4%	2084	N/A
Agroo disagroo	2017	10	In my work unit, steps are taken to deal with	02.370	10.5%	7.470	2004	IN/A
Agree-disagree	2017	10	a poor performer who cannot or will not					
			improve.	34.3%	25.3%	40.4%	1947	122
Agree-disagree	2017	12	*In my work unit, differences in performance	34.370	23.370	40.470	1347	122
Agree-uisagree	2017	12	are recognized in a meaningful way.					
			are recognized in a meaningful way.	38.5%	26.2%	35.2%	2024	53
Agree-disagree	2017	13	*The workforce has the job-relevant	30.370	20.270	33.270	2021	
Agree disagree	201/	13	knowledge and skills necessary to accomplish					
			organizational goals.	75.0%	14.6%	10.4%	2030	17
Agree-disagree	2017	14	Employees are recognized for providing high	7 3.370	/0	_3.170		
, where disuglice			quality products and services.	59.7%	21.0%	19.3%	2014	19
I	1 1	Ī	Tagenty broaders and services.		,	_3.570	- '	

					Neither			
					Agree nor			
					Disagree/		14	
				Percent	Fair/ Neither Satisfied nor	Percent	Item Response	Do Not
Response				Positive	Dissatisfied	Negative	Total**	Know
Туре	Year	Item	Item Text	%	%	%	N	N
Agree-disagree	2017	15	Employees are protected from health and					
			safety hazards on the job.	81.7%	12.3%	6.1%	2011	35
Agree-disagree	2017	16	My agency is successful at accomplishing its					
			mission.	83.5%	12.0%	4.4%	2018	18
Agree-disagree	2017	17	*I recommend my organization as a good					
			place to work.	74.9%	16.0%	9.1%	2039	N/A
Agree-disagree	2017	18	*I believe the results of this survey will be					
			used to make my agency a better place to	46.207	25.50/	27.00/	1011	126
A	2047	10	work.	46.3%	26.6%	27.0%	1914	136
Agree-disagree	2017	19	My supervisor supports my need to balance	84.1%	8.0%	7.00/	2034	6
Agroo disagroo	2017	20	work and other life issues. My supervisor is committed to a workforce	84.1%	8.0%	7.9%	2034	6
Agree-disagree	2017	20	representative of all segments of society.	76.8%	16.3%	6.9%	1911	124
Agree-disagree	2017	21	Supervisors in my work unit support	70.870	10.570	0.570	1311	124
Agree disagree	2017	21	employee development.	76.7%	13.2%	10.1%	2016	18
Agree-disagree	2017	22	My supervisor listens to what I have to say.	7 017 70	20.270	20.270		
			, , , , , , , , , , , , , , , , , , , ,	82.8%	8.5%	8.8%	2036	N/A
Agree-disagree	2017	23	My supervisor treats me with respect.	85.2%	7.6%	7.2%	2030	N/A
Agree-disagree	2017	24	I have trust and confidence in my supervisor.					
				72.8%	14.0%	13.3%	2036	N/A
Good-poor	2017	25	Overall, how good a job do you feel is being					
			done by your immediate supervisor?	74.7%	15.4%	10.0%	2039	N/A
Agree-disagree	2017	26	In my organization, senior leaders generate					
			high levels of motivation and commitment in					
			the workforce.	51.2%	23.2%	25.6%	1993	27
Agree-disagree	2017	27	My organization's senior leaders maintain	60.40/	40 70/	42.00/	1010	100
A 11	2047	20	high standards of honesty and integrity.	68.4%	18.7%	13.0%	1910	108
Agree-disagree	2017	28	*Managers communicate the goals and	60 50/	17 60/	12.00/	1004	8
Agroo disagroo	2017	29	priorities of the organization.	69.5%	17.6%	12.9%	1994	8
Agree-disagree	2017	29	Managers promote communication among different work units (for example, about					
			projects, goals, needed resources).	64.1%	19.2%	16.8%	1998	19
Good-poor	2017	30	Overall, how good a job do you feel is being	04.170	13.270	10.070	1330	13
Good poor	2017	50	done by the manager directly above your					
			immediate supervisor?	66.2%	19.9%	13.9%	1948	69
Agree-disagree	2017	31	I have a high level of respect for my					
			organization's senior leaders.	62.2%	22.9%	15.0%	1993	28

					Neither			
					Agree nor			
					Disagree/			
					Fair/ Neither	_	Item	
Daamamaa				Percent	Satisfied nor	Percent	Response	Do Not
Response	V	14	Itanii Tanii	Positive	Dissatisfied	Negative	Total**	Know
Туре	Year	Item	Item Text	%	%	%	N	N
Agree-disagree	2017	32	Senior leaders demonstrate support for Work		24 = 24	10.00/	1010	400
			Life programs.	66.3%	21.5%	12.2%	1913	108
Satisfied-	2017	33	*How satisfied are you with your					
dissatisfied			involvement in decisions that affect your					
			work?	59.2%	19.9%	20.9%	2011	N/A
Satisfied-	2017	34	*How satisfied are you with the information					
dissatisfied			you receive from management on what's					
			going on in your organization?					
				60.1%	19.3%	20.6%	2009	N/A
Satisfied-	2017	35	*How satisfied are you with the recognition					
dissatisfied			you receive for doing a good job?					
				53.6%	23.1%	23.3%	2001	N/A
Satisfied-	2017	36	*Considering everything, how satisfied are					
dissatisfied			you with your job?	71.6%	15.9%	12.5%	2004	N/A
Satisfied-	2017	37	Considering everything, how satisfied are you					-
dissatisfied			with your pay?	65.8%	15.6%	18.6%	2010	N/A
Satisfied-	2017	38	*Considering everything, how satisfied are					
dissatisfied			you with your organization?	69.4%	17.8%	12.7%	2013	N/A
Agree-disagree	2016	1	*I am given a real opportunity to improve my					
			skills in my organization.	72.3%	13.4%	14.3%	2282	N/A
Agree-disagree	2016	2	I feel encouraged to come up with new and					_
1.00.00		_	better ways of doing things.	64.6%	17.5%	17.8%	2251	N/A
Agree-disagree	2016	3	My work gives me a feeling of personal					
1.6.00 0.008.00			accomplishment.	73.8%	14.2%	12.0%	2252	N/A
Agree-disagree	2016	4	I know what is expected of me on the job.	75.4%	13.1%	11.5%	2248	N/A
Agree-disagree	2016	5	*My workload is reasonable.	45.6%	16.2%	38.2%	2259	0
Agree-disagree	2016	6	*My talents are used well in the workplace.	13.070	10.270	30.270	2233	
Agree-uisagree	2010	U	why talents are used well in the workplace.	56.7%	17.2%	26.1%	2223	2
Agree-disagree	2016	7	*I know how my work relates to the agency's		17.270	20.170	2223	
Agree-uisagree	2016	/		86.1%	8.0%	5.9%	2263	3
A gua a diangua a	2016		goals and priorities.	80.176	8.070	3.570	2203	3
Agree-disagree	2016	8	*I can disclose a suspected violation of any					
			law, rule or regulation without fear of	60.407	45 50/	16.40/	2456	111
			reprisal.	68.1%	15.5%	16.4%	2156	114
Agree-disagree	2016	9	*The people I work with cooperate to get the		40 == /	10	0000	
			job done.	77.1%	12.5%	10.4%	2282	N/A

				Percent	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor	Percent	Item Response	Do Not
Response Type	Year	Item	Item Text	Positive %	Dissatisfied %	Negative %	Total** N	Know N
Agree-disagree	2016	10	In my work unit, steps are taken to deal with	70	/0	70	IN	IV
rigited disagree	2010	10	a poor performer who cannot or will not improve.	30.4%	24.2%	45.4%	2115	162
Agree-disagree	2016	12	*In my work unit, differences in performance are recognized in a meaningful way.	34.1%	27.7%	38.2%	2181	91
Agree-disagree	2016	13	*The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	68.1%	16.6%	15.3%	2227	22
Agree-disagree	2016	14	Employees are recognized for providing high quality products and services.	54.2%	21.6%	24.2%	2200	32
Agree-disagree	2016	15	Employees are protected from health and safety hazards on the job.	74.6%	14.3%	11.1%	2207	37
Agree-disagree	2016		My agency is successful at accomplishing its mission.	73.4%	18.3%	8.3%	2219	28
Agree-disagree	2016		*I recommend my organization as a good place to work.	67.6%	19.4%	13.0%	2245	N/A
Agree-disagree	2016	18	*I believe the results of this survey will be used to make my agency a better place to work.	43.5%	23.6%	32.9%	2099	148
Agree-disagree	2016	19	My supervisor supports my need to balance work and other life issues.	79.7%	9.5%	10.7%	2234	8
Agree-disagree	2016	20	My supervisor is committed to a workforce representative of all segments of society.	74.3%	17.3%	8.4%	2052	182
Agree-disagree	2016		Supervisors in my work unit support employee development.	72.2%	14.7%	13.1%	2206	27
Agree-disagree	2016		My supervisor listens to what I have to say.	79.9%	9.5%	10.5%	2239	N/A
Agree-disagree	2016		My supervisor treats me with respect.	82.4%	8.3%	9.4%	2233	N/A
Agree-disagree	2016		I have trust and confidence in my supervisor.	70.2%	14.7%	15.1%	2238	N/A
Good-poor	2016		Overall, how good a job do you feel is being done by your immediate supervisor?	71.9%	17.0%	11.1%	2240	N/A
Agree-disagree	2016	26	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	46.4%	24.2%	29.5%	2202	21
Agree-disagree	2016	27	My organization's senior leaders maintain high standards of honesty and integrity.	61.1%	22.9%	16.0%	2084	139
Agree-disagree	2016	28	*Managers communicate the goals and priorities of the organization.	65.3%	18.8%	15.9%	2196	13

					Neither Agree nor Disagree/ Fair/ Neither		ltem	
				Percent	Satisfied nor	Percent	Response	Do Not
Response				Positive	Dissatisfied	Negative	Total**	Know
Туре	Year	Item	Item Text	%	%	%	N	N
Agree-disagree	2016	29	Managers promote communication among					
			different work units (for example, about	(24 =24		0.174	
			projects, goals, needed resources).	57.2%	21.7%	21.1%	2171	44
Good-poor	2016	30	Overall, how good a job do you feel is being					
			done by the manager directly above your	64.0%	20.9%	15 10/	2120	90
A muse disamuse	2016	21	immediate supervisor?	64.0%	20.9%	15.1%	2129	90
Agree-disagree	2016	31	I have a high level of respect for my organization's senior leaders.	58.4%	23.3%	18.3%	2204	18
Agree-disagree	2016	32	Senior leaders demonstrate support for Work		23.570	10.570	2204	
Agree-uisagree	2010	32	Life programs.	58.9%	22.2%	19.0%	2102	121
Satisfied-	2016	33	*How satisfied are you with your	30.370	22.270	23.070	2102	
dissatisfied	-010		involvement in decisions that affect your					
			work?	56.7%	20.3%	23.0%	2216	N/A
Satisfied-	2016	34	*How satisfied are you with the information					_
dissatisfied			you receive from management on what's					
			going on in your organization?					
				55.5%	22.6%	21.8%	2208	N/A
Satisfied-	2016	35	*How satisfied are you with the recognition					
dissatisfied			you receive for doing a good job?					
				50.2%	23.3%	26.5%	2207	N/A
Satisfied-	2016	36	*Considering everything, how satisfied are					_
dissatisfied			you with your job?	65.3%	18.5%	16.2%	2209	N/A
Satisfied-	2016	37	Considering everything, how satisfied are you	G4 3 04	4.5.407	04.00/	2225	
dissatisfied			with your pay?	61.7%	16.4%	21.8%	2205	N/A
Satisfied-	2016	38	*Considering everything, how satisfied are	C1 20/	24 (0/	17 20/	2200	N1 / A
dissatisfied	2015	1	you with your organization? *I am given a real opportunity to improve my	61.2%	21.6%	17.2%	2208	N/A
Agree-disagree	2015	1	skills in my organization.	69.3%	15.4%	15.2%	2001	N/A
Agree-disagree	2015	2	I feel encouraged to come up with new and	09.370	13.470	13.270	2001	IN/A
Agree-uisagree	2013		better ways of doing things.	63.3%	15.7%	21.0%	1965	N/A
Agree-disagree	2015	3	My work gives me a feeling of personal	00.070				,
1.8.00 0.008.00			accomplishment.	72.6%	14.4%	13.0%	1987	N/A
Agree-disagree	2015	4	I know what is expected of me on the job.	74.9%	12.6%	12.5%	1977	N/A
Agree-disagree	2015	5	*My workload is reasonable.	46.7%	15.1%	38.2%	1979	3
Agree-disagree	2015	6	*My talents are used well in the workplace.					
				55.1%	17.5%	27.4%	1927	12
Agree-disagree	2015	7	*I know how my work relates to the agency's					
			goals and priorities.	85.1%	8.4%	6.4%	1981	9

					Neither Agree nor Disagree/			
					Fair/ Neither		Item	
				Percent	Satisfied nor	Percent	Response	Do Not
Response				Positive	Dissatisfied	Negative	Total**	Know
Туре	Year	Item	Item Text	%	%	%	N	N
Agree-disagree	2015	8	*I can disclose a suspected violation of any					
			law, rule or regulation without fear of	CE 20/	47.60/	47.20/	4067	124
	2215		reprisal.	65.2%	17.6%	17.3%	1867	124
Agree-disagree	2015	9	*The people I work with cooperate to get the		10.70/	12 10/	1007	NI/A
A muse disamuse	2015	10	job done.	77.3%	10.7%	12.1%	1997	N/A
Agree-disagree	2015	10	In my work unit, steps are taken to deal with					
			a poor performer who cannot or will not improve.	28.3%	22.9%	48.8%	1837	148
Agree-disagree	2015	12	*In my work unit, differences in performance		22.370	40.070	1037	140
Agree-uisagree	2013	12	are recognized in a meaningful way.					
			are recognized in a meaningful way.	33.5%	25.7%	40.7%	1913	75
Agree-disagree	2015	13	*The workforce has the job-relevant	33.370	23.770	101770	1313	,,,
1.8.00 0.008.00	-0-0		knowledge and skills necessary to accomplish					
			organizational goals.	67.6%	17.3%	15.1%	1951	14
Agree-disagree	2015	14	Employees are recognized for providing high					
			quality products and services.	54.4%	22.1%	23.6%	1942	16
Agree-disagree	2015	15	Employees are protected from health and					
			safety hazards on the job.	74.6%	13.7%	11.6%	1919	41
Agree-disagree	2015	16	My agency is successful at accomplishing its					
			mission.	72.3%	18.7%	9.0%	1941	24
Agree-disagree	2015	17	*I recommend my organization as a good					
			place to work.	64.0%	21.4%	14.6%	1965	N/A
Agree-disagree	2015	18	*I believe the results of this survey will be					
			used to make my agency a better place to					
			work.	40.8%	24.2%	35.0%	1823	146
Agree-disagree	2015	19	My supervisor supports my need to balance	00.40/	- 00/	44.00/	4070	
			work and other life issues.	80.4%	7.8%	11.8%	1953	6
Agree-disagree	2015	20	My supervisor is committed to a workforce	72.00/	47.50/	0.70/	4702	450
	2045	24	representative of all segments of society.	73.8%	17.5%	8.7%	1793	158
Agree-disagree	2015	21	Supervisors in my work unit support	72 20/	1.4.00/	11 00/	1021	17
A muse disamuse	2015	22	employee development.	73.3%	14.9%	11.8%	1931	17
Agree-disagree	2015	22	My supervisor listens to what I have to say.	80.9%	8.7%	10.3%	1950	N/A
Agree-disagree	2015	23	My supervisor treats me with respect.	83.0%	8.7%	8.3%	1930	N/A
Agree-disagree	2015	23	I have trust and confidence in my supervisor.	03.070	0.770	0.570	1040	14/ 🔼
Agree-uisagree	2013	4 4	mave trast and confidence in my supervisor.	70.2%	13.5%	16.3%	1949	N/A

					Neither Agree nor Disagree/ Fair/ Neither		ltem	
				Percent	Satisfied nor	Percent	Response	Do Not
Response				Positive	Dissatisfied	Negative	Total**	Know
Type	Year	Item	Item Text	%	%	%	N	N
Good-poor	2015	25	Overall, how good a job do you feel is being					
			done by your immediate supervisor?	71.2%	16.9%	11.8%	1947	N/A
Agree-disagree	2015	26	In my organization, senior leaders generate					
			high levels of motivation and commitment in					
			the workforce.	39.6%	25.1%	35.3%	1918	22
Agree-disagree	2015	27	My organization's senior leaders maintain					
			high standards of honesty and integrity.	55.8%	24.4%	19.8%	1836	98
Agree-disagree	2015	28	*Managers communicate the goals and	C 4 70/	4.0.40/	16.00/	1000	47
A	2045	20	priorities of the organization.	64.7%	18.4%	16.9%	1906	17
Agree-disagree	2015	29	Managers promote communication among					
			different work units (for example, about projects, goals, needed resources).	56.0%	21.3%	22.7%	1902	35
Good-poor	2015	30	Overall, how good a job do you feel is being	30.070	21.570	22.770	1302	33
Good poor	2013	30	done by the manager directly above your					
			immediate supervisor?	60.5%	23.4%	16.1%	1869	66
Agree-disagree	2015	31	I have a high level of respect for my	00.070	2011/0	20.270		
1,8,00 0,000		0-	organization's senior leaders.	49.4%	25.7%	24.9%	1925	13
Agree-disagree	2015	32	Senior leaders demonstrate support for Work					
			Life programs.	54.6%	24.2%	21.2%	1826	110
Satisfied-	2015	33	*How satisfied are you with your					
dissatisfied			involvement in decisions that affect your					
			work?	54.1%	21.3%	24.6%	1933	N/A
Satisfied-	2015	34	*How satisfied are you with the information					
dissatisfied			you receive from management on what's					
			going on in your organization?					
				54.4%	22.0%	23.7%	1924	N/A
Satisfied-	2015	35	*How satisfied are you with the recognition					
dissatisfied			you receive for doing a good job?	47 40/	24.70/	27.00/	1022	NI/A
Catiafiad	2015	20	*Considering over thing be westisfied an	47.4%	24.7%	27.9%	1922	N/A
Satisfied- dissatisfied	2015	36	*Considering everything, how satisfied are you with your job?	65.2%	18.1%	16.8%	1921	N/A
Satisfied-	2015	37	Considering everything, how satisfied are you		10.170	10.870	1921	IN/A
dissatisfied	2013	37	with your pay?	60.0%	17.8%	22.2%	1924	N/A
Satisfied-	2015	38	*Considering everything, how satisfied are	00.070	17.1070	221270	1321	1,7,7
dissatisfied			you with your organization?	59.4%	20.6%	20.1%	1928	N/A
Agree-disagree	2014	1	*I am given a real opportunity to improve my				_	
			skills in my organization.	67.4%	13.8%	18.7%	2039	N/A
Agree-disagree	2014	2	I feel encouraged to come up with new and					
			better ways of doing things.	60.5%	17.3%	22.3%	2015	N/A

					Neither Agree nor Disagree/			
					Fair/ Neither		Item	
_				Percent	Satisfied nor	Percent	Response	Do Not
Response	l .,			Positive	Dissatisfied	Negative	Total**	Know
Туре	Year	Item	Item Text	%	%	%	N	N
Agree-disagree	2014	3	My work gives me a feeling of personal	CO 00/	45 40/	45 40/	2020	N1 / A
A	2014	4	accomplishment.	69.8%	15.1%	15.1%	2030	N/A
Agree-disagree	2014	4	I know what is expected of me on the job.	72.3% 44.4%	13.4% 16.5%	14.3% 39.2%	2008 2015	N/A 5
Agree-disagree	2014	5	*My workload is reasonable.	44.4%	10.5%	39.2%	2015	5
Agree-disagree	2014	6	*My talents are used well in the workplace.	51.9%	18.2%	30.0%	1970	9
Agree-disagree	2014	7	*I know how my work relates to the agency's	31.570	10.270	30.076	1970	9
Agree-uisagree	2014	,	goals and priorities.	82.5%	9.8%	7.7%	2018	7
Agree-disagree	2014	8	*I can disclose a suspected violation of any	02.570	3.070	7.770	2010	
Agree-uisagree	2014	0	law, rule or regulation without fear of					
			reprisal.	64.2%	17.5%	18.2%	1882	144
Agree-disagree	2014	9	*The people I work with cooperate to get the	0 11270				
, igi ee albagi ee			job done.	78.1%	11.4%	10.5%	2036	N/A
Agree-disagree	2014	10	In my work unit, steps are taken to deal with					
, ig. de dioug. de			a poor performer who cannot or will not					
			improve.	28.6%	24.0%	47.4%	1880	156
Agree-disagree	2014	12	*In my work unit, differences in performance					
			are recognized in a meaningful way.					
			,	33.0%	24.7%	42.3%	1934	93
Agree-disagree	2014	13	*The workforce has the job-relevant					
			knowledge and skills necessary to accomplish					
			organizational goals.	66.0%	17.7%	16.2%	1968	24
Agree-disagree	2014	14	Employees are recognized for providing high					
			quality products and services.	49.6%	23.7%	26.7%	1964	24
Agree-disagree	2014	15	Employees are protected from health and					
			safety hazards on the job.	75.4%	14.8%	9.9%	1946	46
Agree-disagree	2014	16	My agency is successful at accomplishing its					
			mission.	67.4%	21.5%	11.1%	1951	40
Agree-disagree	2014	17	*I recommend my organization as a good					
			place to work.	62.6%	21.2%	16.2%	1993	N/A
Agree-disagree	2014	18	*I believe the results of this survey will be					
			used to make my agency a better place to					
			work.	39.5%	25.6%	34.9%	1857	141
Agree-disagree	2014	19	My supervisor supports my need to balance	76.204	14.507	42.207	4070	43
	22.5		work and other life issues.	76.2%	11.6%	12.2%	1979	12
Agree-disagree	2014	20	My supervisor is committed to a workforce	74.00/	10 407	0.70/	1030	154
A grape aliana sa sa	2044	24	representative of all segments of society.	71.9%	19.4%	8.7%	1820	151
Agree-disagree	2014	21	Supervisors in my work unit support	60.69/	16 60/	12 00/	1061	22
			employee development.	69.6%	16.6%	13.8%	1961	22

					Neither			
					Agree nor			
					Disagree/ Fair/ Neither		Item	
				Percent	Satisfied nor	Percent	Response	Do Not
Response				Positive	Dissatisfied	Negative	Total**	Know
Туре	Year	Item	Item Text	%	%	%	N	N
Agree-disagree	2014	22	My supervisor listens to what I have to say.					
				78.7%	9.5%	11.8%	1984	N/A
Agree-disagree	2014	23	My supervisor treats me with respect.	81.5%	9.8%	8.8%	1979	N/A
Agree-disagree	2014	24	I have trust and confidence in my supervisor.					
				66.0%	16.2%	17.8%	1984	N/A
Good-poor	2014	25	Overall, how good a job do you feel is being					
			done by your immediate supervisor?	69.2%	18.4%	12.4%	1979	N/A
Agree-disagree	2014	26	In my organization, senior leaders generate					
			high levels of motivation and commitment in					
			the workforce.	36.1%	24.0%	39.9%	1952	23
Agree-disagree	2014	27	My organization's senior leaders maintain					
			high standards of honesty and integrity.	50.8%	25.2%	24.0%	1862	108
Agree-disagree	2014	28	*Managers communicate the goals and					
			priorities of the organization.	62.7%	18.5%	18.8%	1947	17
Agree-disagree	2014	29	Managers promote communication among					
			different work units (for example, about					
			projects, goals, needed resources).	52.4%	21.2%	26.4%	1933	29
Good-poor	2014	30	Overall, how good a job do you feel is being					
			done by the manager directly above your					
			immediate supervisor?	58.7%	24.9%	16.3%	1871	88
Agree-disagree	2014	31	I have a high level of respect for my	45 20/	26.20/	20.5%	4047	40
<u> </u>	2044	22	organization's senior leaders.	45.3%	26.2%	28.5%	1947	19
Agree-disagree	2014	32	Senior leaders demonstrate support for Work		25 20/	22.40/	1042	126
Catiofical	2014	22	Life programs.	51.4%	25.2%	23.4%	1843	126
Satisfied-	2014	33	*How satisfied are you with your					
dissatisfied			involvement in decisions that affect your work?	50.4%	20.6%	29.0%	1955	N/A
Satisfied-	2014	34	*How satisfied are you with the information	30.470	20.070	29.070	1933	IN/A
dissatisfied	2014	34	you receive from management on what's					
uissatistieu			going on in your organization?					
			going on in your organization:	49.6%	24.7%	25.7%	1951	N/A
Satisfied-	2014	35	*How satisfied are you with the recognition	131070	211770	23.770	1331	,,,
dissatisfied	-01 .		you receive for doing a good job?					
Giosacistica			god receive for doing a good job.	45.6%	25.1%	29.3%	1943	N/A
Satisfied-	2014	36	*Considering everything, how satisfied are				_	-
dissatisfied	1		you with your job?	61.2%	20.0%	18.8%	1942	N/A
Satisfied-	2014	37	Considering everything, how satisfied are you					
dissatisfied			with your pay?	58.4%	17.5%	24.1%	1954	N/A
					L.			

					Neither			
					Agree nor			
					Disagree/			
				D	Fair/ Neither	Damasant	Item	D- N-+
Response				Percent	Satisfied nor	Percent	Response Total**	Do Not
Туре	Year	Item	Item Text	Positive %	Dissatisfied %	Negative %	N	Know N
Satisfied-	2014	38	*Considering everything, how satisfied are	70	70	70	11	11
dissatisfied	2011	30	you with your organization?	53.2%	23.7%	23.0%	1953	N/A
Agree-disagree	2013	1	*I am given a real opportunity to improve my					
			skills in my organization.	68.6%	14.4%	16.9%	2263	N/A
Agree-disagree	2013	2	I feel encouraged to come up with new and					
			better ways of doing things.	60.9%	17.7%	21.4%	2230	N/A
Agree-disagree	2013	3	My work gives me a feeling of personal					
			accomplishment.	71.7%	15.1%	13.2%	2254	N/A
Agree-disagree	2013	4	I know what is expected of me on the job.	72.3%	15.1%	12.6%	2232	N/A
Agree-disagree	2013	5	*My workload is reasonable.	48.2%	14.7%	37.1%	2237	2
Agree-disagree	2013	6	*My talents are used well in the workplace.					
				55.2%	16.3%	28.5%	2196	9
Agree-disagree	2013	7	*I know how my work relates to the agency's					
			goals and priorities.	83.5%	9.4%	7.1%	2232	7
Agree-disagree	2013	8	*I can disclose a suspected violation of any					
			law, rule or regulation without fear of	50.00/	10.00/	4= 00/	2427	
	2012		reprisal.	63.9%	18.2%	17.9%	2107	145
Agree-disagree	2013	9	*The people I work with cooperate to get the		12.00/	11 20/	2262	N1 / A
A	2012	10	job done.	76.1%	12.6%	11.3%	2263	N/A
Agree-disagree	2013	10	In my work unit, steps are taken to deal with a poor performer who cannot or will not					
			improve.	26.1%	23.9%	50.0%	2078	168
Agree-disagree	2013	12	*In my work unit, differences in performance	20.170	23.370	30.070	2078	108
rigice disagree	2013	12	are recognized in a meaningful way.					
			are recognized in a meaningful way.	30.6%	27.3%	42.1%	2146	110
Agree-disagree	2013	13	*The workforce has the job-relevant					
			knowledge and skills necessary to accomplish					
			organizational goals.	65.5%	19.3%	15.1%	2185	33
Agree-disagree	2013	14	Employees are recognized for providing high					
			quality products and services.	52.6%	21.7%	25.7%	2181	35
Agree-disagree	2013	15	Employees are protected from health and					
			safety hazards on the job.	77.6%	13.8%	8.5%	2144	70
Agree-disagree	2013	16	My agency is successful at accomplishing its					
			mission.	70.0%	21.5%	8.5%	2195	33
Agree-disagree	2013	17	*I recommend my organization as a good					
	2012	10	place to work.	64.0%	22.3%	13.7%	2220	N/A
Agree-disagree	2013	18	*I believe the results of this survey will be					
			used to make my agency a better place to	42.69/	27 40/	20.00/	1002	220
			work.	42.6%	27.4%	30.0%	1993	230

Core Q1-10, 12-38 Trend

					A1 111			
					Neither			
					Agree nor Disagree/			
					Fair/ Neither		Item	
				Percent	Satisfied nor	Percent	Response	Do Not
Response				Positive	Dissatisfied	Negative	Total**	Know
Туре	Year	Item	Item Text	%	%	%	N	N
Agree-disagree	2013	19	My supervisor supports my need to balance					
			work and other life issues.	75.5%	13.0%	11.5%	2200	9
Agree-disagree	2013	20	My supervisor is committed to a workforce					
			representative of all segments of society.	71.8%	19.1%	9.0%	2023	178
Agree-disagree	2013	21	Supervisors in my work unit support					
			employee development.	70.2%	15.3%	14.5%	2185	19
Agree-disagree	2013	22	My supervisor listens to what I have to say.					
				79.5%	9.2%	11.3%	2200	N/A
Agree-disagree	2013	23	My supervisor treats me with respect.	82.5%	8.1%	9.4%	2189	N/A
Agree-disagree	2013	24	I have trust and confidence in my supervisor.					
				68.4%	15.4%	16.2%	2191	N/A
Good-poor	2013	25	Overall, how good a job do you feel is being					
			done by your immediate supervisor?	68.7%	19.0%	12.3%	2197	N/A
Agree-disagree	2013	26	In my organization, senior leaders generate					
			high levels of motivation and commitment in					
			the workforce.	40.3%	27.2%	32.5%	2165	21
Agree-disagree	2013	27	My organization's senior leaders maintain					
			high standards of honesty and integrity.	56.6%	24.1%	19.2%	2109	83
Agree-disagree	2013	28	*Managers communicate the goals and					
			priorities of the organization.	64.2%	18.5%	17.3%	2164	11
Agree-disagree	2013	29	Managers promote communication among					
			different work units (for example, about					
			projects, goals, needed resources).	54.6%	22.7%	22.7%	2147	26
Good-poor	2013	30	Overall, how good a job do you feel is being					
			done by the manager directly above your		25.00/	4.5.00/	2222	
	2010		immediate supervisor?	58.9%	25.2%	16.0%	2090	92
Agree-disagree	2013	31	I have a high level of respect for my	40.70/	25.70/	24.50/	24.60	22
A	2012	22	organization's senior leaders.	49.7%	25.7%	24.5%	2160	23
Agree-disagree	2013	32	Senior leaders demonstrate support for Work		25 40/	24 70/	2000	125
			Life programs.	53.2%	25.1%	21.7%	2060	125

Response Type	Year	Item	ltem Text	Percent Positive %	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied %	Percent Negative %	Item Response Total** N	Do Not Know N
Satisfied-	2013	33	*How satisfied are you with your					
dissatisfied			involvement in decisions that affect your					
			work?	53.6%	21.0%	25.5%	2171	N/A
Satisfied-	2013	34	*How satisfied are you with the information					
dissatisfied			you receive from management on what's					
			going on in your organization?	52.4%	23.0%	24.5%	2169	N/A
Satisfied-	2013	35	*How satisfied are you with the recognition					
dissatisfied			you receive for doing a good job?					
				48.0%	25.4%	26.7%	2159	N/A
Satisfied-	2013	36	*Considering everything, how satisfied are					
dissatisfied			you with your job?	64.2%	19.2%	16.7%	2162	N/A
Satisfied-	2013	37	Considering everything, how satisfied are you					
dissatisfied			with your pay?	56.5%	17.4%	26.1%	2166	N/A
Satisfied-	2013	38	*Considering everything, how satisfied are					
dissatisfied			you with your organization?	56.0%	23.5%	20.5%	2171	N/A

^{*} AES prescribed items as of 2017 (5 CFR Part 250, Subpart C)

The Trending Dashboard only includes items 1-38, excluding item 11.

Percentages are weighted to represent the Agency's population.

The rows above do not include results for any year when there were fewer than 4 completed surveys.

^{**} Unweighted count of responses excluding "Do Not Know"

COVID-19 Pandemic: Background

When responding to questions 39 through 57, respondents were asked to think of their experiences during the COVID-19 pandemic (for much of the Federal government, pandemic responses began in March 2020), unless otherwise instructed.

39. During the COVID-19 pandemic, on average what percentage of your work time have you been <u>physically present</u> at your agency worksite (including headquarters, bureau, field offices, etc.)?

	202	20
_	N	%
100% of my work time	52	2.6%
At least 75% but less than 100%	38	1.8%
At least 50% but less than 75%	46	2.3%
At least 25% but less than 50%	67	3.3%
Less than 25%	598	29.6%
I have not been physically present at my agency worksite during the		
pandemic	1,245	60.4%
Total	2,046	100.0%

41. What type(s) of leave have you used because of the pandemic? (Mark all that apply)

	202	20
	N	%
Leave under the Emergency Paid Sick Leave Act (part of the Families		
First Coronavirus Response Act)	74	3.6%
Annual leave	931	45.3%
Sick leave	661	32.0%
Weather and safety leave	50	2.5%
Administrative leave	802	39.2%
Other paid leave (e.g., comp time, credit hours)	201	9.8%
Unpaid leave (e.g., LWOP)	10	0.5%
I have not used leave because of the pandemic	713	34.8%
Total (percents will add to more than 100% because respondents		
could choose more than one response option)	2,052	

COVID-19 Pandemic: Background

If the response to item 41 was "I have not used leave because of the pandemic", item 41a was skipped.

41a. During the COVID-19 pandemic, what percentage of your total work time have you used leave because of the pandemic?

	2020	
	N	%
100% of my work time	35	2.6%
At least 75% but less than 100%	23	1.7%
At least 50% but less than 75%	21	1.5%
At least 25% but less than 50%	102	7.7%
Less than 25%	1,146	86.5%
Total	1,327	100.0%

42. How have you changed your participation in alternative work schedules (AWS) <u>because of</u> the COVID-19 pandemic? Examples of AWS include compressed work and flexible work schedule.

	2020			
	N	%		
<u>I began</u> an alternative work schedule	240	11.9%		
I ended my usual alternative work schedule	61	3.0%		
No change because of the pandemic	1,750	85.1%		
Total	2,051	100.0%		

Percentages are weighted to represent the Agency's population.

COVID-19 Pandemic: Telework

40. Please select the response that BEST describes <u>your teleworking schedule</u> (1) BEFORE the COVID-19 pandemic, (2) DURING the PEAK of the pandemic, and (3) AS OF the date you responded to this survey.

	BEFORE the		DURI	NG the	AS C	OF the
	COVID-19		PEAK of the		date you	
	pandemic		pandemic		responded	
					to this su	
	2	020	2020		2020 202	
	N	N %		%	N	%
I telework every work day	85	4.2%	1,906	93.6%	1,678	81.9%
I telework 3 or 4 days per week	34	1.6%	80	3.9%	215	10.6%
I telework 1 or 2 days per week	440	21.1%	28	1.4%	78	3.9%
I telework, but only about 1 or 2 days per month	166	7.9%	4	0.2%	8	0.4%
basis	509	24.5%	9	0.4%	39	1.9%
I do not telework because I have to be physically present on						
the job (e.g., law enforcement officers, TSA agent, border						
patrol agent, security personnel)	123	6.2%	4	0.2%	8	0.4%
connectivity, inadequate equipment) that prevent me from						
teleworking	15	0.8%	3	0.2%	2	0.1%
I do not telework because I did not receive approval to do so,						
even though I have the kind of job where I can telework	368	18.7%	2	0.1%	8	0.4%
I do not telework because I choose not to telework	309	15.0%	1	0.1%	10	0.5%
Total	2,049	100.0%	2,037	100.0%	2,046	100.0%

Telework Trends

40. Please select the response that BEST describes your teleworking schedule.

40. Fleuse select the response that BEST describes your telew		020		019	2018	
	(BEFORE the				_	
	COVID-19					
	pane	pandemic)				
	N	%	N	%	N	%
I telework every work day	85	4.2%	52	2.8%	32	1.7%
I telework 3 or 4 days per week	34	1.6%	30	1.6%	24	1.4%
I telework 1 or 2 days per week	440	21.1%	375	19.7%	337	19.2%
I telework, but only about 1 or 2 days per month	166	7.9%	172	8.8%	180	10.1%
basis	509	24.5%	560	28.3%	584	32.5%
I <u>do not</u> telework because I have to be physically present on the job (e.g., law enforcement officers, TSA agent, border						
patrol agent, security personnel)	123	6.2%	185	9.7%	162	9.0%
connectivity, inadequate equipment) that prevent me from teleworking	15	0.8%	36	1.9%	45	2.5%
I do not telework because I did not receive approval to do so,						
even though I have the kind of job where I can telework	368	18.7%	281	15.0%	218	12.2%
I <u>do not</u> telework because I choose not to telework	309	15.0%	240	12.2%	206	11.5%
Total	2,049	100.0%	1,931	100.0%	1,788	100.0%

Percentages are weighted to represent the Agency's population.

Trending for the Telework (Q40) question is based on the "BEFORE the COVID-19 pandemic" responses.

The rows above do not include results for any year when there were fewer than 4 completed surveys.

COVID-19 Pandemic: Employee Supports

43. How has your organization supported your <u>well-being</u> needs during the COVID-19 pandemic? For each support listed, choose the best response from one of the 3 columns: (1) those supports you needed and have been <u>available</u> to you, (2) those needed but <u>not available</u> to you, and (3) those supports you have not currently needed.

	Needed and		Need	ed, but	Not needed by	
	<u>availab</u>	<u>le</u> to me	not av	/ailable	_ me now	
			to me			
	20	20	2020		20	20
	N	%	N	%	N	%
43A. Expanded telework	1,858	91.1%	21	1.1%	158	7.8%
43B. Expanded work schedule flexibilities	1,534	76.2%	104	5.2%	378	18.6%
43C. Expanded leave policies	1,221	60.3%	151	7.5%	656	32.1%
43D. More information on available leave policies	1,272	63.6%	149	7.5%	584	28.9%
43E. Expanded mental health resources (e.g., assistance						
with stress of COVID-19)	859	42.6%	122	6.2%	1,045	51.2%
43F. Expanded physical health resources (e.g.,						
temperature checks, COVID-19 illness testing) at my						
agency worksite	512	25.8%	321	15.9%	1,188	58.3%
43G. Timely communication about possible COVID-19						
illness at my agency worksite	1,088	54.3%	389	19.1%	545	26.7%
43H. Protection of employees at higher risk for severe						
illness from COVID-19 exposure	860	42.7%	179	9.0%	979	48.3%
431. Limited access to my agency worksite						
buildings/facilities (e.g., closures, limits on activities with						
external visitors/groups)	1,253	61.7%	52	2.6%	726	35.6%
43J. Social distancing (e.g., limits on group size, reduced						
access to common areas) in my agency worksite	1,110	54.9%	80	3.9%	847	41.2%
43K. Rearranged workspaces to maximize social distancing	527	26.3%	293	14.5%	1,200	59.1%
43L. Encouraged use of personal protective equipment						
(PPE) or other safety equipment in my agency worksite	1,026	51.0%	110	5.5%	889	43.5%
43M. Cleaning and sanitizing supplies available to reduce						
risk of illness in my agency worksite	962	47.8%	171	8.4%	898	43.8%
43N. Training for all employees on health and safety						
protocols	895	44.6%	366	18.1%	762	37.3%

Percentages are weighted to represent the Agency's population.

COVID-19 Pandemic: Employee Supports

44. During the COVID-19 pandemic my organization's senior leaders have demonstrated commitment to employee health and safety.

	7	2020
	N	%
Strongly Agree	1,105	54.3%
Agree	689	34.0%
Neither Agree nor Disagree	106	5.4%
Disagree	74	3.7%
Strongly Disagree	53	2.6%
No Basis to Judge	13	
Total	2,040	100.0%

45. During the COVID-19 pandemic my organization's senior leaders have supported policies and procedures to protect employee health and safety.

		2020
	N	%
Strongly Agree	1,079	53.3%
Agree	726	36.1%
Neither Agree nor Disagree	105	5.3%
Disagree	60	3.0%
Strongly Disagree	46	2.3%
No Basis to Judge	14	
Total	2,030	100.0%

46. During the COVID-19 pandemic my organization's senior leaders have provided effective communications about the pandemic.

		2020
	N	%
Strongly Agree	956	47.1%
Agree	759	37.8%
Neither Agree nor Disagree	172	8.5%
Disagree	84	4.2%
Strongly Disagree	49	2.4%
No Basis to Judge	6	
Total	2,026	100.0%

COVID-19 Pandemic: Employee Supports

47. During the COVID-19 pandemic my supervisor has shown concern for my health and safety.

		020
	N	%
Strongly Agree	1,254	61.7%
Agree	586	29.3%
Neither Agree nor Disagree	101	5.0%
Disagree	47	2.4%
Strongly Disagree	31	1.5%
No Basis to Judge	18	
Total	2,037	100.0%

48. During the COVID-19 pandemic my supervisor has supported my efforts to stay healthy and safe while working.

	2020		
	N	%	
Strongly Agree	1,266	63.0%	
Agree	560	28.2%	
Neither Agree nor Disagree	122	6.2%	
Disagree	25	1.3%	
Strongly Disagree	25	1.3%	
No Basis to Judge	34		
Total	2,032	100.0%	

49. During the COVID-19 pandemic my supervisor has created an environment where I can voice my concerns about staying healthy and safe.

	2020	
	N	%
Strongly Agree	1,205	60.3%
Agree	523	26.4%
Neither Agree nor Disagree	169	8.6%
Disagree	51	2.6%
Strongly Disagree	41	2.1%
No Basis to Judge	42	
Total	2,031	100.0%

Percentages are weighted to represent the Agency's population.

"No Basis to Judge" responses are not included in percentage calculations.

COVID-19 Pandemic: Work Supports

50. How has your organization supported <u>your work</u> during the COVID-19 pandemic? For each support listed choose the best response from one of the 3 columns: (1) those supports you needed and have been <u>available</u> to you, (2) those you needed but <u>not available</u> to you, and (3) those supports you have not currently needed.

	Needed and available to me		Needed, but not available		e to me <u>available</u> me no		•			
	20	2020				2020 to me		2020		20
	N	%	N	%	N	%				
50A. Consistent communication (e.g., organizational										
status, what to expect)	1,737	86.5%	195	9.8%	74	3.7%				
50B. Training for new/changed work or work processes										
because of the pandemic	1,023	51.4%	312	15.8%	663	32.7%				
50C. Reallocation of resources (e.g., staffing, budget,										
materials) to support changes in work because of the										
pandemic	788	39.4%	468	23.4%	754	37.2%				
50D. Help with commuting issues (e.g., alternatives to										
public transportation)	370	18.5%	193	9.4%	1,454	72.0%				
50E. Options for work/business travel	466	23.6%	209	10.5%	1,325	65.9%				
50F. Information on remote work policies, procedures,										
and expectations	1,681	83.6%	110	5.6%	216	10.8%				
50G. Training on how to work remotely	1,193	59.5%	163	8.3%	650	32.2%				
50H. Equipment and technology for working remotely										
(e.g., laptops, cell phone, Information Technology										
infrastructure)	1,447	72.0%	311	15.4%	257	12.6%				
50I. Expanded collaboration tools (e.g., video										
conferencing, teleconferencing)	1,854	91.8%	67	3.4%	98	4.9%				
50J. Expanded training for using remote work tools and										
applications	1,319	65.6%	267	13.4%	423	21.0%				
50K. Expanded Information Technology (IT) support	1,414	70.4%	231	11.5%	367	18.1%				
50L. Information about data security policies and										
procedures	1,485	74.2%	172	8.7%	347	17.2%				

Percentages are weighted to represent the Agency's population.

COVID-19 Pandemic: Work Supports

51. Does the type of work you do require you to be physically present at a worksite (e.g., border patrol agent, TSA agent, meat inspector)?

	202	2020	
	N	%	
Yes	65	3.3%	
No	1,828	91.9%	
Other	94	4.8%	
Total	1,987	100.0%	

Percentages are weighted to represent the Agency's population.

52. How disruptive has the COVID-19 pandemic been to your ability to do your work?

	:	2020	
	N	%	
Extremely	211	10.6%	
Very	381	19.1%	
Somewhat	685	33.9%	
Slightly	392	19.3%	
Not at All	349	17.0%	
No Basis to Judge	8		
Total	2,026	100.0%	

53. How have your work demands changed because of the COVID-19 pandemic?

	2020	
	N	%
Greatly Increased	761	38.0%
Somewhat Increased	774	38.5%
About the Same	433	21.5%
Somewhat Decreased	33	1.6%
Greatly Decreased	6	0.3%
No Basis to Judge	20	
Total	2,027	100.0%

56. In the phased return of employees to the agency worksite (i.e., opening up government), my organization has made employee safety a top priority.

	2020	
	N	%
Strongly Agree	839	46.6%
Agree	595	33.2%
Neither Agree nor Disagree	198	11.1%
Disagree	102	5.7%
Strongly Disagree	59	3.4%
No Basis to Judge	222	
Total	2,015	100.0%

57. Based on my organization's handling of the COVID-19 pandemic, I believe my organization will respond effectively to future emergencies.

	2	2020	
	N	%	
Strongly Agree	734	36.8%	
Agree	781	39.5%	
Neither Agree nor Disagree	318	16.2%	
Disagree	96	4.9%	
Strongly Disagree	52	2.7%	
No Basis to Judge	36		
Total	2,017	100.0%	

Percentages are weighted to represent the Agency's population.

[&]quot;No Basis to Judge" responses are not included in percentage calculations.

Please answer the question below thinking of your experiences <u>prior to</u> the COVID-19 pandemic (for much of the Federal government, pandemic responses began in March 2020).

54A. Prior to the COVID-19 pandemic, my work unit met the needs of our customers.

	20	2020	
	N	%	
Always	877	44.8%	
Most of the Time	974	49.9%	
Sometimes	91	4.7%	
Rarely	11	0.6%	
Never	2	0.1%	
No Basis to Judge	58		
Total	2,013	100.0%	

54B. <u>Prior to</u> the COVID-19 pandemic, my work unit contributed positively to my agency's performance.

	20	2020	
	N	%	
Always	1,150	58.4%	
Most of the Time	719	36.8%	
Sometimes	78	4.0%	
Rarely	13	0.7%	
Never	2	0.1%	
No Basis to Judge	45		
Total	2,007	100.0%	

54C. Prior to the COVID-19 pandemic, my work unit produced high-quality work.

	20	2020	
	N	%	
Always	1,080	54.4%	
Most of the Time	769	39.1%	
Sometimes	111	5.8%	
Rarely	12	0.6%	
Never	2	0.1%	
No Basis to Judge	42		
Total	2,016	100.0%	

54D. <u>Prior to</u> the COVID-19 pandemic, my work unit adapted to changing priorities.

		2020	
	N	%	
Always	1,091	55.0%	
Most of the Time	714	36.4%	
Sometimes	140	7.2%	
Rarely	25	1.3%	
Never	2	0.1%	
No Basis to Judge	40		
Total	2,012	100.0%	

54E. Prior to the COVID-19 pandemic, my work unit successfully collaborated.

	2020	
	N	%
Always	1,014	51.2%
Most of the Time	747	38.1%
Sometimes	179	9.1%
Rarely	28	1.4%
Never	4	0.2%
No Basis to Judge	41	
Total	2,013	100.0%

54F. Prior to the COVID-19 pandemic, my work unit achieved our goals.

	20	2020	
	N	%	
Always	900	45.7%	
Most of the Time	896	45.9%	
Sometimes	142	7.4%	
Rarely	17	0.9%	
Never	2	0.1%	
No Basis to Judge	46		
Total	2,003	100.0%	

Please answer the question below thinking of your experiences <u>during</u> the COVID-19 pandemic (for much of the Federal government, pandemic responses began in March 2020).

55A. <u>During</u> the COVID-19 pandemic, my work unit has met the needs of our customers.

	202	2020	
	N	%	
Always	705	35.2%	
Most of the Time	1,012	51.4%	
Sometimes	234	12.0%	
Rarely	25	1.3%	
Never	2	0.1%	
No Basis to Judge	35		
Total	2,013	100.0%	

55B. <u>During</u> the COVID-19 pandemic, my work unit has contributed positively to my agency's performance.

	2020	2020	
	N	%	
Always	1,057	52.9%	
Most of the Time	753	38.2%	
Sometimes	154	7.9%	
Rarely	17	0.9%	
Never	3	0.1%	
No Basis to Judge	29		
Total	2,013	100.0%	

55C. <u>During</u> the COVID-19 pandemic, my work unit has produced high-quality work.

	2020	2020	
	N	%	
Always	978	48.6%	
Most of the Time	801	40.5%	
Sometimes	190	9.8%	
Rarely	20	1.0%	
Never	2	0.1%	
No Basis to Judge	25		
Total	2,016	100.0%	

55D. <u>During</u> the COVID-19 pandemic, my work unit has adapted to changing priorities.

	2020	2020	
	N	%	
Always	1,078	53.7%	
Most of the Time	714	36.2%	
Sometimes	166	8.4%	
Rarely	29	1.5%	
Never	4	0.2%	
No Basis to Judge	21		
Total	2,012	100.0%	

55E. <u>During</u> the COVID-19 pandemic, my work unit has successfully collaborated.

	202	2020	
	N	%	
Always	937	46.6%	
Most of the Time	754	38.0%	
Sometimes	256	12.9%	
Rarely	42	2.1%	
Never	6	0.3%	
No Basis to Judge	21		
Total	2,016	100.0%	

55F. <u>During</u> the COVID-19 pandemic, my work unit has achieved our goals.

	2020	2020	
	N	%	
Always	812	40.6%	
Most of the Time	872	44.4%	
Sometimes	258	13.1%	
Rarely	31	1.6%	
Never	5	0.2%	
No Basis to Judge	33		
Total	2,011	100.0%	

Percentages are weighted to represent the Agency's population.

[&]quot;No Basis to Judge" responses are not included in percentage calculations.

When responding to questions 58 through 64 about Work-Life programs, respondents were asked to share their work experiences since the last OPM FEVS administration (June 2019).

3. How satisfied are you with the Telework rogram in your agency?	N	2020 Satisfaction %	All Response Options %	N	2019 Satisfaction %	All Response Options %	N	2018 Satisfaction %	All Response Options %
Very Satisfied	945	48.1%	46.5%	367	23.9%	19.0%	375	28.7%	21.3%
Satisfied	721	37.2%	36.0%	619	39.8%	31.6%	529	40.5%	30.0%
Neither Satisfied nor Dissatisfied	157	8.1%	7.8%	303	19.6%	15.6%	219	16.6%	12.3%
Dissatisfied	104	5.3%	5.2%	172	11.3%	9.0%	124	9.6%	7.1%
Very Dissatisfied	26	1.4%	1.3%	81	5.4%	4.3%	60	4.6%	3.4%
Item Response Total	1,953	100.0%	96.7%	1,542	100.0%	79.5%	1,307	100.0%	74.1%
I choose not to participate in this program	10		0.5%	87		4.5%	103		5.8%
This program is not available to me	50		2.6%	289		15.3%	348		19.6%
I am unaware of this program	4		0.2%	14		0.7%	10		0.6%
Total	2,017	100.0%	100.0%	1,932	100.0%	100.0%	1,768	100.0%	100.0%

59. Which of the following Work-Life programs have you participated in or used at your agency within the last 12 months? (Mark all that apply)	2020)	N	2019 %
	N	%		
Alternative Work Schedules (for example, compressed work schedule, flexible work schedule)	719	36.1%	507	26.8%
Health and Wellness Programs (for example, onsite exercise, flu vaccination, medical screening, CPR training, Health and wellness fair)	564	28.1%	610	31.8%
,				
Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)	224	11.1%	205	10.7%
Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)	111	5.5%	168	8.8%
Elder Core Durane of the correct				
Elder Care Programs (for example, elder/adult care, support groups, resources)	26	1.3%	23	1.2%
None listed above	904	45.4%	884	45.4%
Total (percents will add to more than 100% because respondents could choose more				
than one response option)	1,997		1,926	

Note: This item was not in the 2018 OPM FEVS.

Wol Wol	How satisfied are you with the following ck-Life programs in your agency? Alternative ck Schedules (for example, compressed work edule, flexible work schedule)	N	2020 Satisfaction %	All Response Options %	N	2019 Satisfaction %	All Response Options %	N	2018 Satisfaction %	All Response Options %
	Very Satisfied	513	43.1%	25.6%	365	34.2%	19.0%	323	31.8%	18.6%
	Satisfied	466	39.4%	23.3%	400	37.2%	20.6%	404	39.3%	23.0%
	Neither Satisfied nor Dissatisfied	135	11.5%	6.8%	216	20.0%	11.1%	197	18.9%	11.1%
	Dissatisfied	46	3.8%	2.3%	56	5.2%	2.9%	65	6.4%	3.7%
_	Very Dissatisfied	26	2.2%	1.3%	35	3.3%	1.9%	38	3.6%	2.1%
	tem Response Total	1,186	100.0%	59.3%	1,072	100.0%	55.5%	1,027	100.0%	58.6%
	programs	512		25.1%	428		21.9%	342		19.3%
	These programs are not available to me	270		13.9%	389		20.4%	365		20.6%
_	I am unaware of these programs	33		1.7%	41		2.1%	25		1.4%
-	Гotal	2,001	100.0%	100.0%	1,930	100.0%	100.0%	1,759	100.0%	100.0%

61. How satisfied are you with the follow Work-Life programs in your agency? Hea Wellness Programs (for example, onsite exercise, flu vaccination, medical screening, health and wellness fair)	Ith and N	2020 Satisfaction %	All Response Options %	N	2019 Satisfaction %	All Response Options %	N	2018 Satisfaction %	All Response Options %
Very Satisfied	382	29.1%	19.0%	325	23.5%	17.0%	358	24.9%	20.2%
Satisfied	636	49.1%	32.0%	711	51.4%	37.1%	730	50.2%	40.8%
Neither Satisfied nor Dissatisfied	229	17.7%	11.5%	296	21.6%	15.6%	287	19.8%	16.1%
Dissatisfied	36	2.7%	1.8%	35	2.5%	1.8%	52	3.6%	2.9%
Very Dissatisfied	18	1.4%	0.9%	13	0.9%	0.7%	22	1.5%	1.2%
Item Response Total	1,301	100.0%	65.1%	1,380	100.0%	72.1%	1,449	100.0%	81.2%
programs	475		23.9%	344		17.5%	180		10.1%
These programs are not available t	o me 92		4.7%	101		5.4%	72		4.0%
I am unaware of these programs	124		6.2%	96		5.0%	83		4.7%
Total	1,992	100.0%	100.0%	1,921	100.0%	100.0%	1,784	100.0%	100.0%

52. How satisfied are you with the following		2020			2019			2018			
Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short- term counseling, referral services, legal services, education services)	N	Satisfaction %	All Response Options %	N	Satisfaction %	All Response Options %	N	Satisfaction %	All Response Options %		
Very Satisfied	222	24.9%	10.9%	178	18.3%	9.1%	234	21.2%	13.4%		
Satisfied	351	39.8%	17.5%	337	35.1%	17.6%	446	39.7%	25.2%		
Neither Satisfied nor Dissatisfied	254	29.2%	12.8%	379	40.0%	20.0%	353	31.3%	19.8%		
Dissatisfied	32	3.6%	1.6%	36	3.8%	1.9%	62	5.5%	3.5%		
Very Dissatisfied	21	2.4%	1.1%	27	2.8%	1.4%	27	2.3%	1.5%		
Item Response Total	880	100.0%	43.9%	957	100.0%	50.0%	1,122	100.0%	63.4%		
programs	902		44.9%	724		37.3%	414		22.9%		
These programs are not available to me	46		2.4%	66		3.6%	47		2.6%		
I am unaware of these programs	174		8.8%	175		9.2%	200		11.2%		
Total	2.002	100.0%	100.0%	1.922	100.0%	100.0%	1.783	100.0%	100.0%		

63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)	N	2020 Satisfaction %	All Response Options %	N	2019 Satisfaction %	All Response Options %	N	2018 Satisfaction %	All Response Options %
Very Satisfied	92	16.2%	4.6%	105	14.7%	5.4%	109	15.0%	6.3%
Satisfied	154	27.4%	7.8%	196	28.5%	10.5%	230	31.0%	13.0%
Neither Satisfied nor Dissatisfied	216	38.3%	10.8%	317	45.0%	16.5%	299	40.4%	16.9%
Dissatisfied	67	11.6%	3.3%	53	7.6%	2.8%	62	8.4%	3.5%
Very Dissatisfied	37	6.4%	1.8%	29	4.2%	1.5%	40	5.2%	2.2%
Item Response Total	566	100.0%	28.3%	700	100.0%	36.7%	740	100.0%	41.8%
programs	1,069		53.4%	874		45.2%	681		38.0%
These programs are not available to me	191		9.7%	201		10.6%	199		11.0%
I am unaware of these programs	171		8.6%	142		7.5%	165		9.2%
Total	1,997	100.0%	100.0%	1,917	100.0%	100.0%	1,785	100.0%	100.0%
64. How satisfied are you with the following Work-Life programs in your agency? Elder Care Programs (for example, elder/adult care, support groups, resources)	N	2020 Satisfaction %	All Response Options %	N	2019 Satisfaction %	All Response Options %	N	2018 Satisfaction %	All Response Options %
Very Satisfied	63	15.4%	3.1%	65	12.0%	3.3%	80	14.2%	4.6%
Satisfied	95	23.5%	4.8%	107	20.9%	5.7%	141	24.5%	8.0%
Neither Satisfied nor Dissatisfied	207	51.3%	10.4%	315	60.9%	16.6%	304	52.7%	17.2%
Dissatisfied	26	6.3%	1.3%	18	3.7%	1.0%	34	5.9%	1.9%
Very Dissatisfied	14	3.5%	0.7%	13	2.5%	0.7%	16	2.6%	0.9%
Item Response Total	405	100.0%	20.3%	518	100.0%	27.2%	575	100.0%	32.6%
Item Response Total programs	405 1,153	100.0%	20.3% 57.8%	518 995	100.0%	27.2% 51.7%	575 794	100.0%	32.6% 44.3%
•									

Percentages are weighted to represent the Agency's population.

The rows above do not include results for any year when there were fewer than 4 completed surveys.

1,990

100.0%

100.0%

1,910

100.0%

100.0%

1,783

100.0%

100.0%

Source: 2020 OPM Federal Employee Viewpoint Survey

Total

Work-Life

65. Which of the following paid and unpaid <u>child care</u> arrangements have you used to perform your work responsibilities during the COVID-19 pandemic? (Mark all that apply)

	20)20
_	N	%
I do not have any child care responsibilities	1,050	52.8%
No arrangements needed to manage child care responsibilities (e.g., older children)	182	9.1%
Child care in my own home (e.g., other parent, relative, nanny, au pair)	515	26.2%
Alternative work arrangement (e.g., telework, flexible work schedule)	446	22.4%
Child care center	87	4.3%
Paid leave	399	20.0%
Unpaid leave	36	1.8%
Child care in someone else's home (e.g., relative or neighbor, professional child care provider)	90	4.4%
Respite care (temporary care of a sick or disabled child, providing relief for their usual caregiver)	7	0.3%
Agency emergency back-up care program	6	0.3%
Resource and referral services for dependent child care	4	0.2%
Other services/arrangements	83	4.2%
Total (percents will add to more than 100% because respondents could choose more than one response option)	1,984	

Percentages are weighted to represent the Agency's population.

Note: "I do not have any child care responsibilities" and "No arrangements needed to manage child care responsibilities (e.g., older children)" response options are mutually exclusive; respondents could not select either of these options and any other response option.

Work-Life

66. Which of the following paid and unpaid <u>elder/adult care</u> arrangements have you used to perform your work responsibilities during the COVID-19 pandemic? (Mark all that apply)

	20)20
	N	%
I do not have any elder/adult care responsibilities	1,528	77.7%
No arrangements needed to manage elder/adult care responsibilities (e.g.,		
elder can manage tasks of everyday living)	197	10.0%
Alternative work arrangement (e.g., telework, flexible work schedule)	111	5.5%
Elder/adult day care center	5	0.3%
Paid leave	152	7.6%
Unpaid leave	5	0.3%
Long-term care insurance	7	0.3%
Respite care (temporary care of a sick or disabled adult/elder, providing relief		
for their usual caregiver)	22	1.1%
Other services/arrangements	63	3.2%
Total (percents will add to more than 100% because respondents could		
choose more than one response option)	1,971	

Percentages are weighted to represent the Agency's population.

Note: "I do not have any elder/adult care responsibilities" and "No arrangements needed to manage elder/adult care responsibilities (e.g., elder can manage tasks of everyday living)" response options are mutually exclusive; respondents could not select either of these options and any other response option.

Work-Life

67. During the COVID-19 pandemic, how disruptive have school closures/changes been to your ability to do your work?

	20	020
	N	%
I do not have responsibility for school-aged children	906	
Extremely	390	42.1%
Very	197	21.4%
Somewhat	192	20.3%
Slightly	89	9.6%
Not at All	61	6.6%
Does Not Apply	172	
Total	2,007	100.0%

68. During the COVID-19 pandemic, how disruptive have changes to your children's day care been to your ability to do your work?

	20)20
	N	%
I do not have responsibility for children who need day care	1,066	
Extremely	314	48.4%
Very	132	20.3%
Somewhat	117	17.8%
Slightly	48	7.4%
Not at All	40	6.2%
Does Not Apply	290	
Total	2,007	100.0%

Percentages are weighted to represent the Agency's population.

[&]quot;I do not have responsibility for school-aged children", "I do not have responsibility for children who need day care", and "Does Not Apply" responses are not included in percentage calculations.

here do you work?	%
Headquarters	55.1%
Field	37.1%
Full-time telework (e.g., home office, telecenter)	7.8%
Total	100.0%
hat is your supervisory status?	%
Senior Leader	7.6%
Manager	23.2%
Supervisor	23.8%
Team Leader	13.0%
Non-Supervisor	32.4%
Total	100.0%
nat is your pay category/grade?	%
Federal Wage System	1.6%
GS 1-6	0.4%
GS 7-12	7.8%
GS 13-15	57.5%
Senior Executive Service	4.4%
Senior Level (SL) or Scientific or Professional (ST)	1.7%
Other	26.6%
Total	100.0%
nat is your US military service status?	%
No Prior Military Service	90.4%
Currently in National Guard or Reserves	0.9%
Retired	3.0%
Separated or Discharged	5.7%
Total	100.0%
you:	%
The spouse of a current active duty service member of the U.S. Armed Forces	0.7%
The spouse of a service member who retired or separated from active duty in the	
U.S. Armed Forces with a disability rating of 100 percent	0.7%
Forces	0.1%
None of the categories listed	98.6%
Total	100.0%

the response to the previous question on if you are a military spouse was "None of exategories listed," this item was skipped.		
ve you been hired under the Military Spouse Non-Competitive Hiring Authority?		9
Yes		3.69
No		96.49
Total		100.09
w long have you been with the Federal Government (excluding military service)?		
Less than 1 year		0.4
1 to 3 years		4.9
4 to 5 years		6.5
6 to 10 years		23.4
11 to 14 years		22.7
15 to 20 years		22.6
More than 20 years		19.6
Total		100.0
tice, Environmental Protection Agency)?		
Less than 1 year		0.4
1 to 3 years		9.0
4 to 5 years		10.9
6 to 10 years		30.0
11 to 14 years		20.9
15 to 20 years		17.2
More than 20 years		11.6
Total		100.0
ganization (1) before the COVID-19 pandemic and (2) today (the date you		
ponded to this survey).		
	Before the	
	COVID-19	
	Pandemic	Tod
e you considering leaving your organization within the next year, and if so, why?	%	
No	78.7%	74.1
Yes, to retire	5.1%	4.7
Yes, to take another job within the Federal Government	7.7%	7.8
Yes, to take another job outside the Federal Government	5.9%	8.2
Yes, other	2.7%	5.2
Total	100.0%	100.0

If the response to your considering leaving your organization did not differ between
"Before the COVID-19 Pandemic" and "Today," this item was skipped.

of the COVID-19 pandemic?	%
Yes	33.8%
No	66.2%
Total	100.0%

Please select the response that best describes your <u>retirement plans</u> (1) before the
COVID-19 pandemic and (2) today (the date you responded to this survey).

	Before the COVID-19	
Laura mlauraina ta vativo.	Pandemic	Today
I am planning to retire:	%	%
Less than 1 year	2.3%	2.9%
1 year	2.4%	2.7%
2 years	4.5%	5.3%
3 years	4.7%	4.9%
4 years	3.1%	2.5%
5 years	6.7%	6.0%
More than 5 years	76.3%	75.8%
Total	100.0%	100.0%

If the response to your retirement plans did not differ between "Before the COVID-19 Pandemic" and "Today," this item was skipped.

Has your retirement plan changed <u>because of</u> the COVID-19 pandemic?

Yes	37.9%
No	62.1%
Total	100.0%

%

My Personal Demographics

Are you of Hispanic, Latino, or Spanish origin?	%
Yes	7.4%
No	92.6%
Total	100.0%

my zmpro ymene zemeg. upmee	
Please select the racial category or categories with which you most closely identify.	%
White	69.9%
Black or African American	18.0%
All other races	12.1%
Total	100.0%
Vhat is your age group?	%
29 years and under	2.0%
30-39 years old	19.5%
40-49 years old	38.1%
50-59 years old	28.9%
60 years or older	11.6%
Total	100.0%
Vhat is the highest degree or level of education you have completed?	%
Less than High School/ High School Diploma/ GED	0.6%
Certification/ Some College/ Associate's Degree	4.2%
Bachelor's Degree	12.8%
Advanced Degrees (Post Bachelor's Degree)	82.4%
Total	100.0%
re you an individual with a disability?	%
Yes	7.7%
No	92.3%
Total	100.0%
re you:	%
Male	44.4%
Female	55.6%
Total	100.0%
re you transgender?	%
Yes	0.4%
No	99.6%
Total	100.0%
Which one of the following do you consider yourself to be?	%
Straight, that is not gay or lesbian	91.1%
Gay or Lesbian	5.4%
Bisexual	1.7%
Something else	1.7%
Total	100.0%

Percentages for demographic questions are unweighted.

No suppression was applied to My Employment Demographics.

Agency-Specific Questions

1. To what extent do you feel Agency leadership demonstrates commitment to fostering a respectful, inclusive, and safe environment in USAID's workplace and programs, including preventing and addressing sexual misconduct? Choose one.

	2020	
	N	%
To a great extent	969	48.5%
To a moderate extent	534	26.7%
To some extent	398	19.8%
Not at all	99	5.0%
Total	2,000	100.0%

2. How familiar are you with your responsibilities under USAID's zero tolerance policy for preventing workplace sexual misconduct, including sexual harassment, at USAID? Choose one.

	2020	
	N	%
Extremely familiar	1,123	56.1%
Moderately familiar	629	31.5%
Somewhat familiar	187	9.3%
Slightly familiar	44	2.2%
Not at all familiar	19	1.0%
Total	2,002	100.0%

3. Do you know how to report if you either witness or experience an incident of workplace sexual misconduct at USAID? Choose one.

	202	0
	N	%
Yes	1,754	87.9%
No	243	12.1%
Total	1,997	100.0%

4. What impact do you envision the agency restructuring having on your work? Choose one.

	2020	
	N	%
High impact	495	24.4%
Medium impact	746	37.2%

Little or no impact	472	23.7%
Unclear	292	14.8%
Total	2,005	100.0%

For all tables on this worksheet:

Percentages are weighted to represent the Agency's population.

Agency-Specific Questions

1. To what extent do you feel Agency leadership demonstrates commitment to fostering a respectful, inclusive, and safe environment in USAID's workplace and programs, including preventing and addressing sexual misconduct? Choose one.

	2020	2020		
	N	%		
To a great extent	969	48.5%		
To a moderate extent	534	26.7%		
To some extent	398	19.8%		
Not at all	99	5.0%		
Total	2,000	100.0%		

2. How familiar are you with your responsibilities under USAID's zero tolerance policy for preventing workplace sexual misconduct, including sexual harassment, at USAID? Choose one.

	2020	
	N	%
Extremely familiar	1,123	56.1%
Moderately familiar	629	31.5%
Somewhat familiar	187	9.3%
Slightly familiar	44	2.2%
Not at all familiar	19	1.0%
Total	2,002	100.0%

3. Do you know how to report if you either witness or experience an incident of workplace sexual misconduct at USAID? Choose one.

2020	2020		
N	%		
1,754	87.9%		
243	12.1%		
1.997	100.0%		

Agency-Specific Questions

4. What impact do you envision the agency restructuring having on your work? Choose one.

	2020	2020		
	N	%		
High impact	495	24.4%		
Medium impact	746	37.2%		
Little or no impact	472	23.7%		
Unclear	292	14.8%		
Total	2,005	100.0%		

For all tables on this worksheet:

Percentages are weighted to represent the Agency's population.